

# + COMPETENCE INDUSTRY MANUFACTURING 4.0

 fabbrica  
futuro

TECNOLOGIE, MODELLI ORGANIZZATIVI E PERSONE

TORINO

**venerdì 3 marzo 2023**

ore 9:00 / 16:35

**CASA MARTINI**

Piazza Luigi Rossi, 2 - PESSIERE (To)



La “cassetta degli attrezzi” per l’Industria Sostenibile:  
vision, competenze, partnership

ENRICO PISINO - CIM4.0

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[www.cim40.com](http://www.cim40.com)

# WHO WE ARE

**CIM4.0** is a **public private partnership (PPP)** composed by **3 public bodies, 22 enterprises** and **2 business associations** aimed to:

- + face industrial innovation challenges
- + support technology transfer
- + run innovation project
- + boost technology awareness
- + manage innovation fundings

+ COMPETENCE  
INDUSTRY  
MANUFACTURING  
4.0

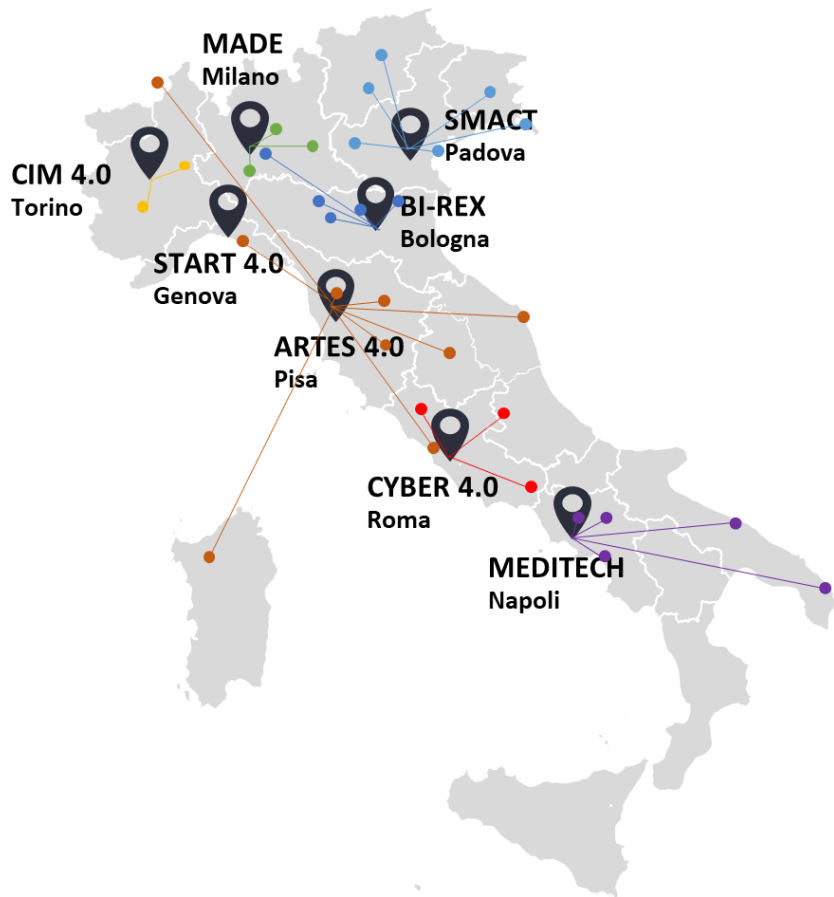


Ministero dello  
sviluppo economico

PIANO NAZIONALE  
INDUSTRIA 4.0



# THE 8 ITALIAN COMPETENCE CENTER



Competence Center	Reference Research Centers	Investigation Areas
CIM4.0	Politecnico of Turin University of Turin	<ul style="list-style-type: none"> <li>Aerospace/Automotive</li> <li>Digital Factory</li> <li>Additive Manufacturing</li> </ul>
MADE	Politecnico of Milan	<ul style="list-style-type: none"> <li>Enabling technologies</li> <li>Cyber-physics systems</li> </ul>
BI-Rex	University of Bologna	<ul style="list-style-type: none"> <li>Smart city &amp; Logistics</li> <li>Big data</li> </ul>
Artes 4.0	Scuola Superiore Sant'Anna of Pisa	<ul style="list-style-type: none"> <li>Advanced Robotics</li> <li>AI</li> </ul>
Smact	University of Padova and al.	<ul style="list-style-type: none"> <li>Agribusiness</li> <li>Clothing &amp; Furniture</li> <li>Automation</li> </ul>
Start 4.0	University of Genova and al.	<ul style="list-style-type: none"> <li>Cybersecurity</li> <li>Safety (freight transport and infrastructure)</li> </ul>
Cyber 4.0	University "La Sapienza" of Rome	Cybersecurity
MedITech	University "Federico II" of Napoli and al.	Integration 4.0: Horizontal and Vertical

# CIM4.0 - SCARL

FULL MEMBER  
#25

ACTIVITY PARTNER  
#8

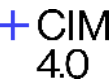
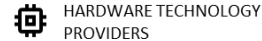
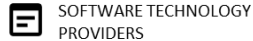
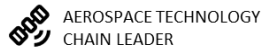
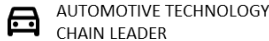


3 PUBLIC BODIES

22 ENTERPRISES

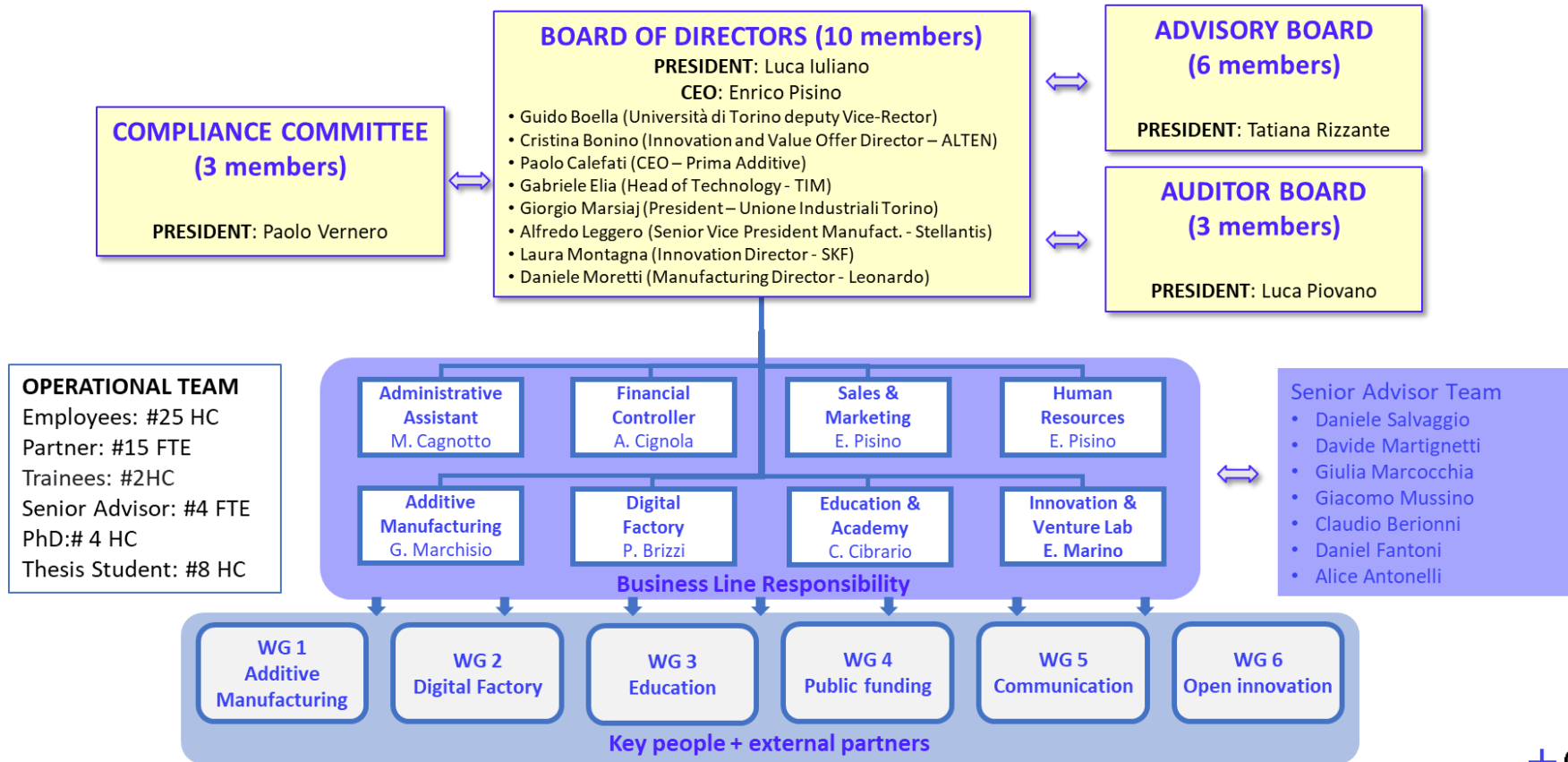
2 ENTERPRISE ASSOCIATIONS

8 NEW PARTNER

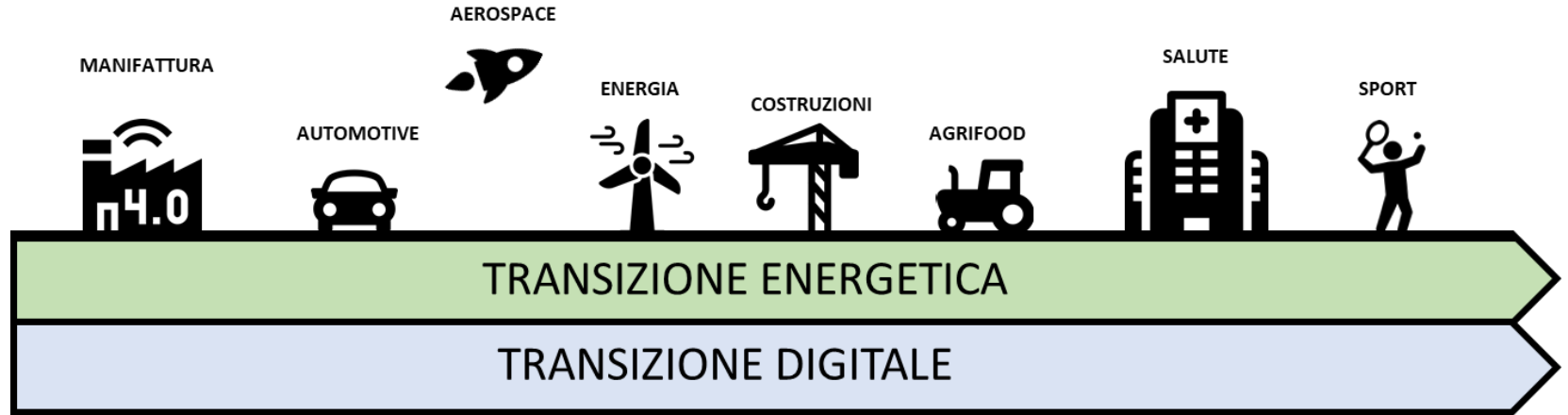


# GOVERNANCE & OPERATION

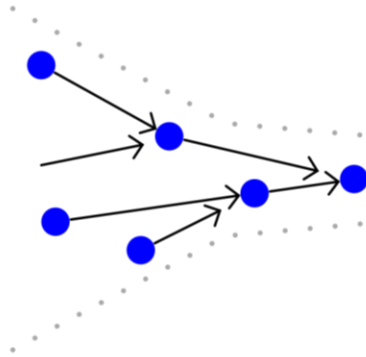
## Organization Chart



# INDUSTRY CHALLENGES AND PRIORITY SECTORS

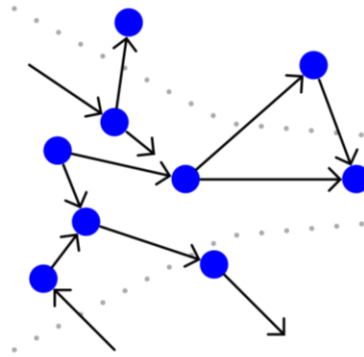


# INNOVATION APPROACH



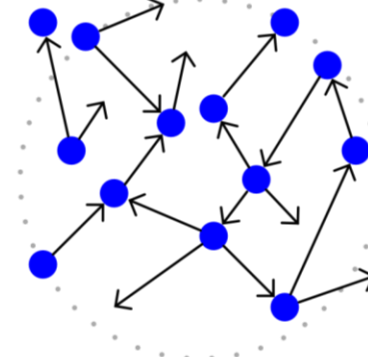
Centralized  
inward looking  
innovation

**CLOSED  
INNOVATION**



Externally focused,  
collaborative  
innovation

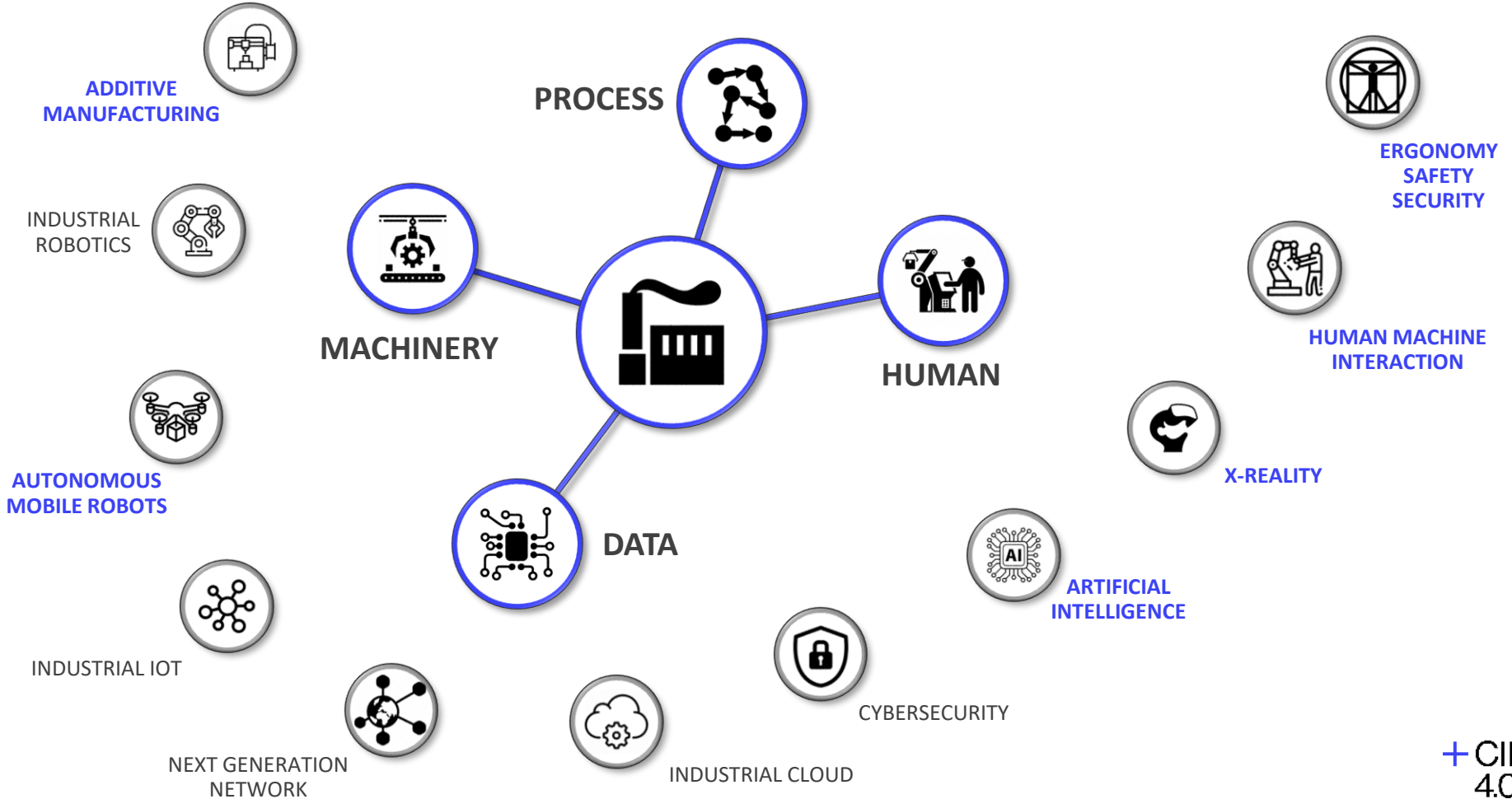
**OPEN  
INNOVATION**



Ecosystem centric,  
cross-organizational  
innovation

**INNOVATION  
NETWORKS  
ECOSYSTEMS**

# KEY ENABLING TECHNOLOGIES





# CORE COMPETENCES

**ADDITIVE  
MANUFACTURING**



**UPSKILLING &  
RESKILLING**

**DIGITAL  
FACTORY**



**COLLABORATIVE  
INNOVATION**

# RESOURCES & ASSETS



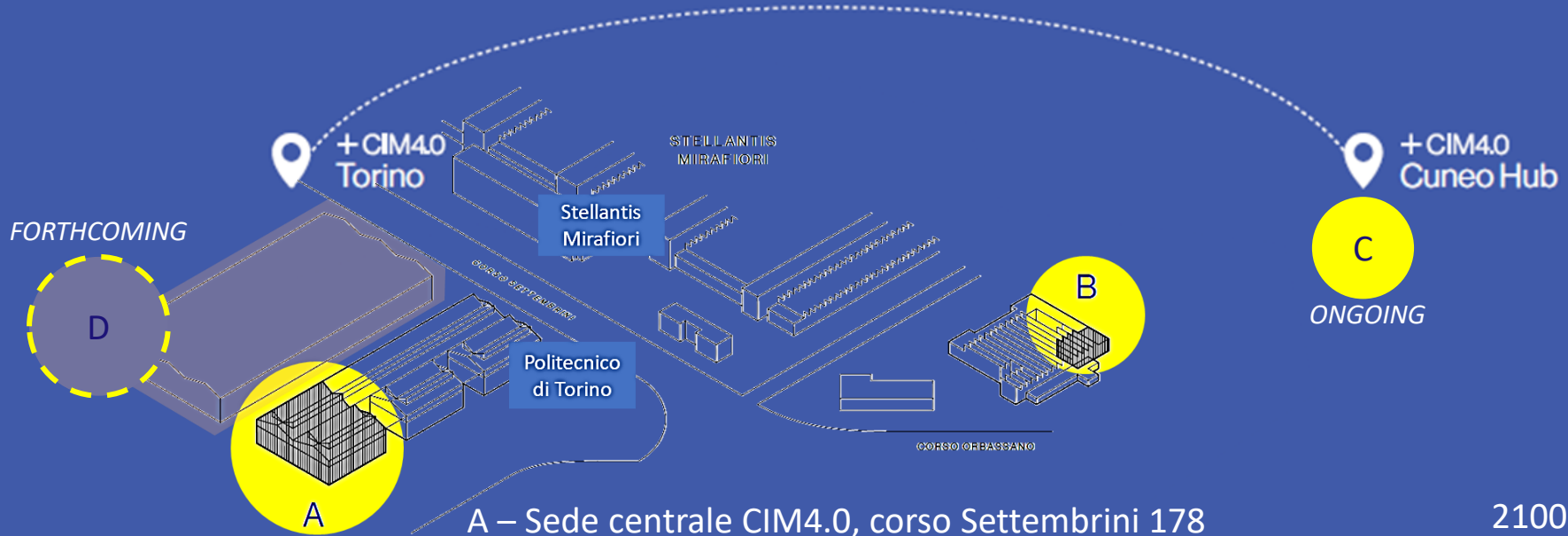
## PEOPLE

- + **#25 CIM4.0 specialized personnel**
- + **#138 professional employees** of the Consortium members involved in the activities through several Working Groups (WG)
  - 82 senior resources
  - 34 junior resources
  - 7 associate professors
  - 15 full professors

## ASSETS

- + 2 open spaces / 30 workstations
- + 3 equipped areas dedicated to training
- + Possibility to access the learning centers of our consortium
- + **2 (+1) Pilot Lines: cutting-edge technologies and machinery**
  - + **DIGITAL FACTORY**
  - + **ADDITIVE MANUFACTURING**

# LOCATIONS



A – Sede centrale CIM4.0, corso Settembrini 178

2100 m<sup>2</sup>

B – Additive Manufacturing Pilot Line, strada della Manta 22

1500 m<sup>2</sup>

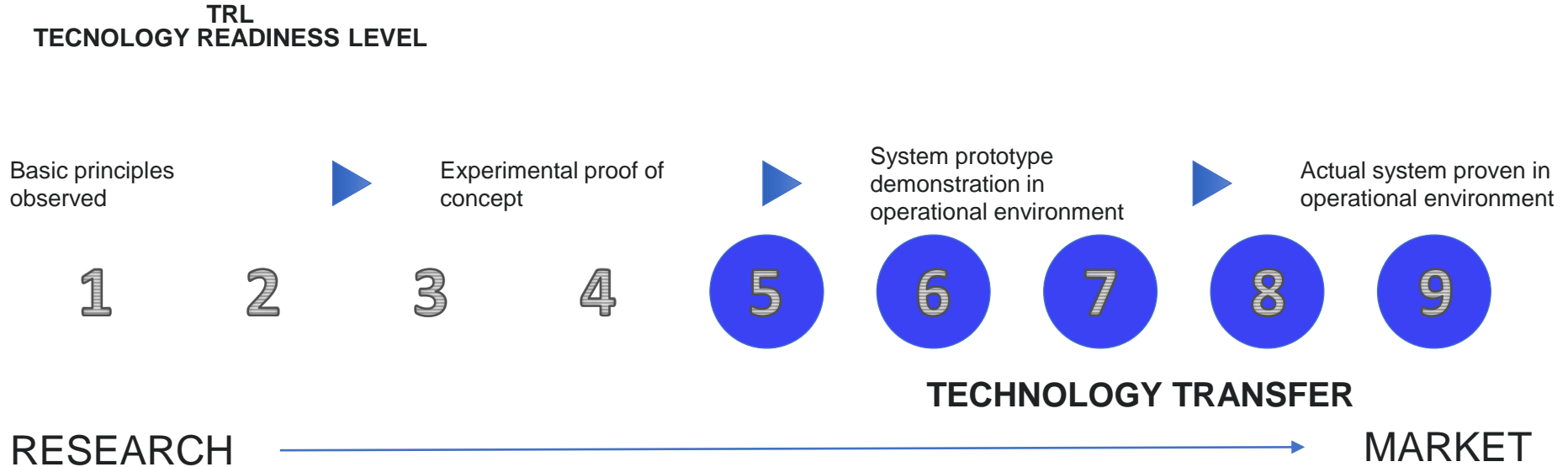
C – CUNEO Hub @Michelin plant / Zona Industriale

500 m<sup>2</sup>

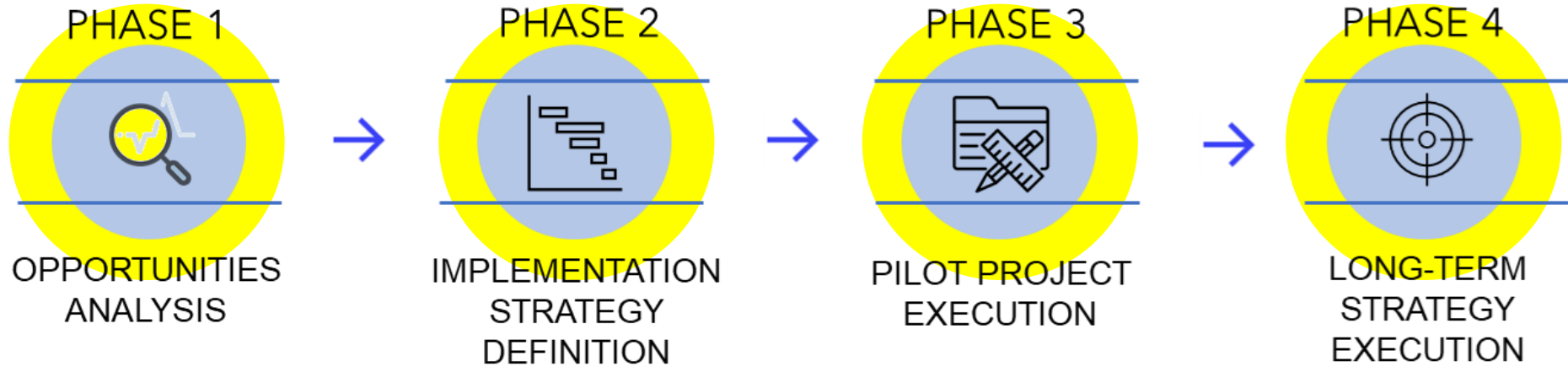
D – Nuovi spazi a disposizione dal Q4/2025

4000 m<sup>2</sup>

# HOW WE WORK



# WHAT WE DO



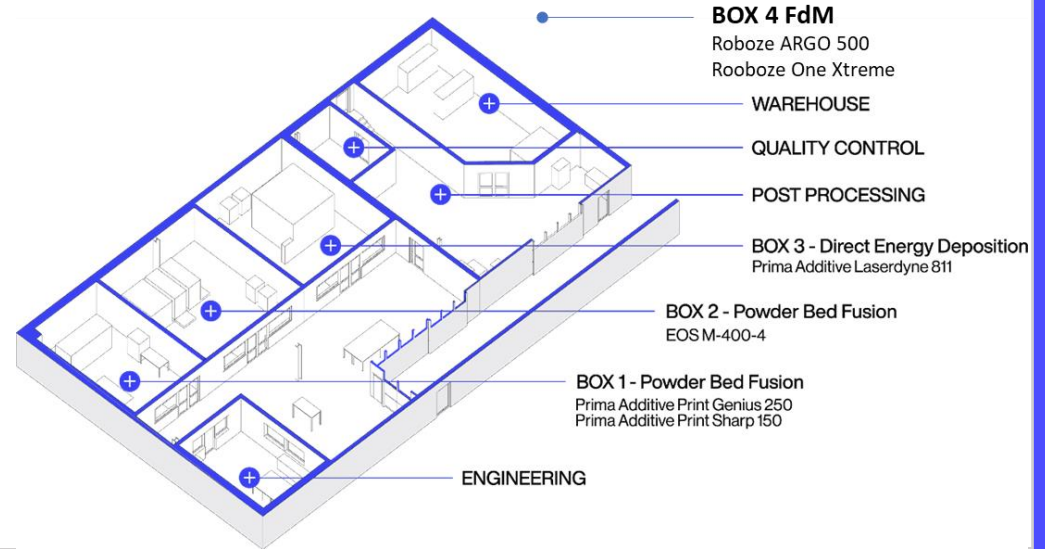
# ADDITIVE MANUFACTURING PILOT LINE

## COMPETENCES

- + AM Machines
- + AM Processes
- + Powders and materials
- + Design and modelling for AM

## SERVICES

- + Product development
- + Process parameters definition
- + Best practices definition and product certification
- + Prototypes and pre series production
- + Business and cost analysis
- + Training



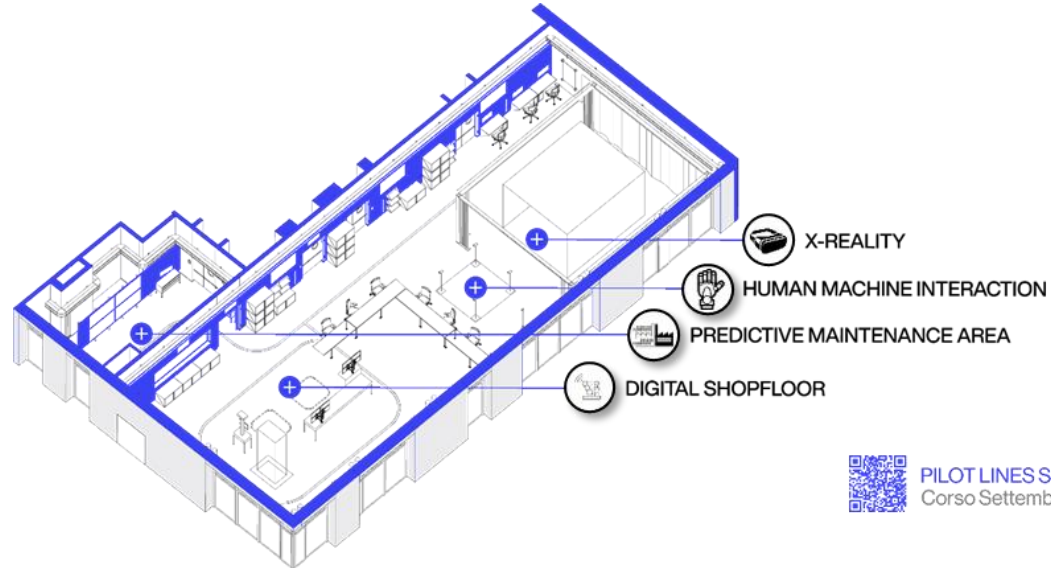
# DIGITAL FACTORY PILOT LINE

## COMPETENCES

- + Industrial process digitalization
- + Artificial Intelligence
- + Industrial IoT
- + Predictive maintenance
- + Human machine interaction
- + Extended Reality
- + Indoor locating technologies
- + Next Generation Network
- + OT-IT Cybersecurity
- + Digital Retrofitting

## SERVICES

- Strategic consulting
- Industrial process analysis and optimization
- Prototyping and POC development
- Field Trial deployment
- System integration
- Virtual experience design and development
- Test before invest



PILOT LINES SPACES  
Corso Settembrini 178, Torino



# VIRTUAL INTERACTIVE ENVIRONMENT

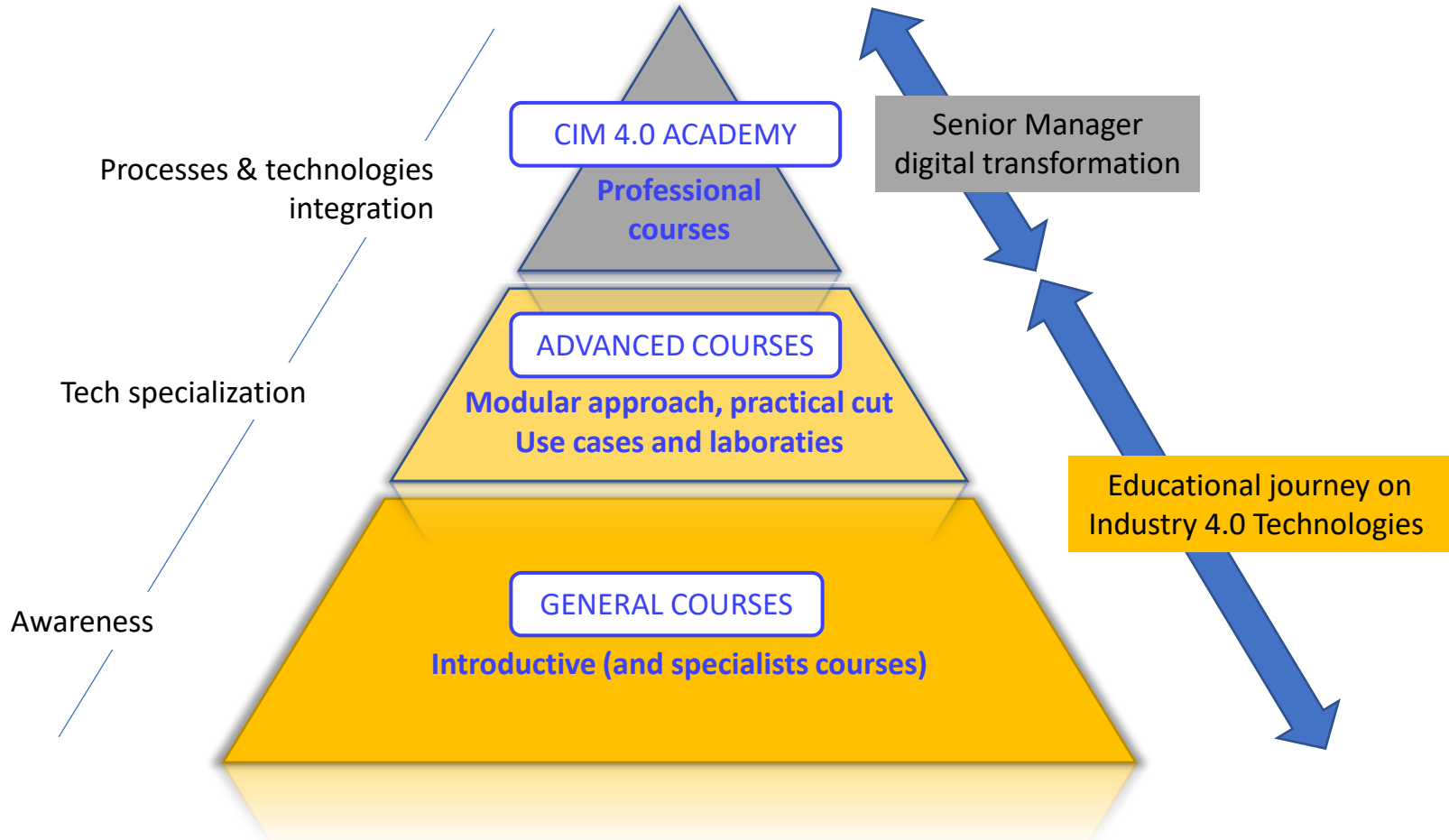


ENTER





# EDUCATIONAL OFFERING





## CATALOGUE



4 ÷ 8h

24 ÷ 40h

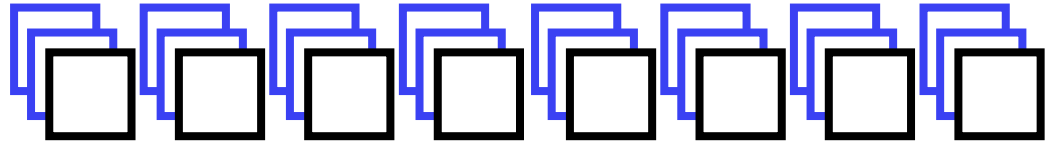
### Plant Operations:

1. Lean Manufacturing
2. Should Cost Analysis and Value optimization
3. Logistics (Procurement, Industrial, Commercial)
4. Quality and Perceived Quality
5. Maintenance management
6. Manufacturing processes



### Industry 4.0:

1. Robotics and Cobotics
2. Virtual & Augmented Reality
3. Data Science
4. Cyber Security
5. Additive Manufacturing
6. Digital Transformation, tools and methods



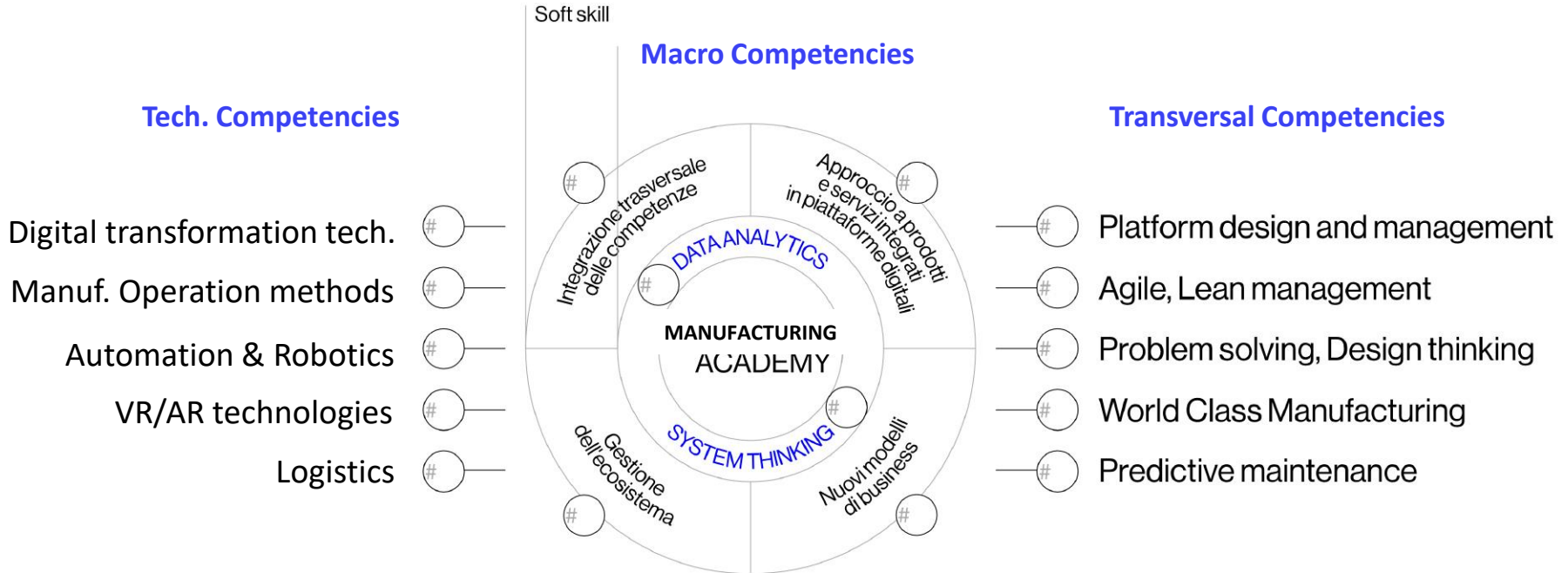
Classroom: 10-15 people

Single company

Multi company

+ CIM  
4.0

## Competences



# CIM4.0 ACADEMY

Struttura percorso formativo

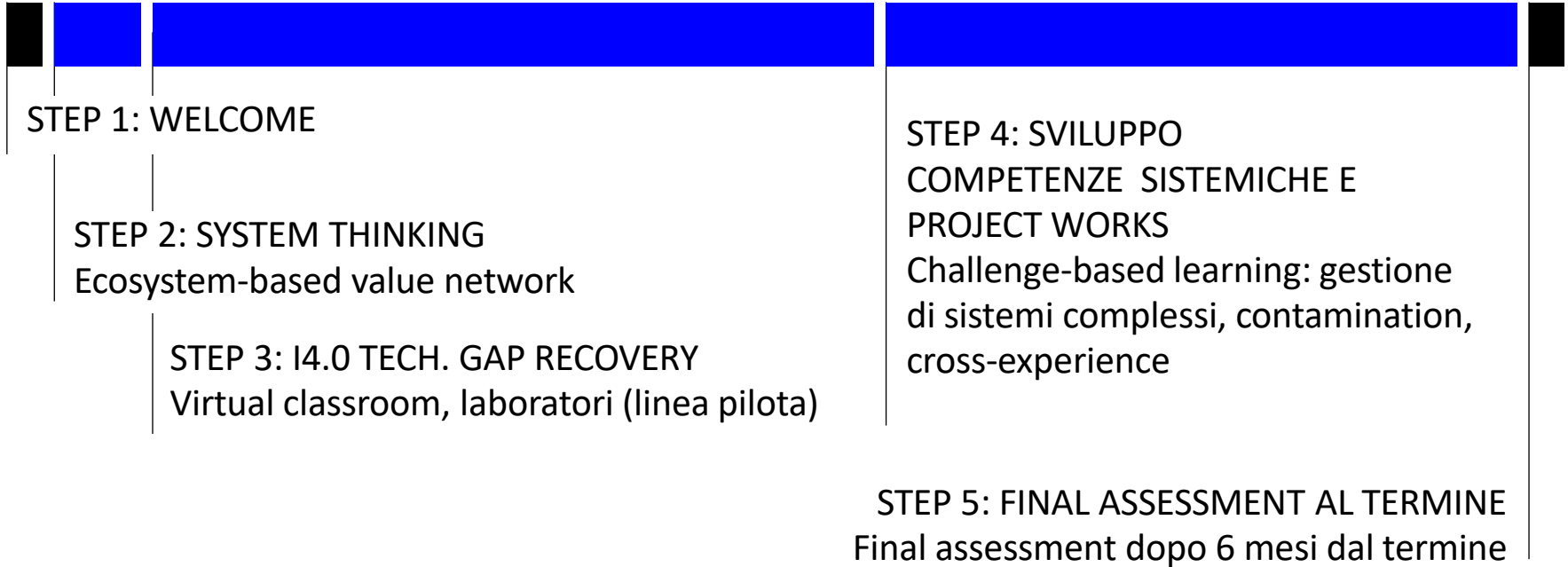
Durata part-time: 5 mesi

TOTALE 350 ore

8H 24H 160H

150H

8H



## Risorse & Competenze



- + 5 Tutor dedicati ai partecipanti
- + 42 Technical fellow e Senior specialists
  - + 5 Mentor aziendali
  - + 33 Professori universitari

+ COMPETENCE  
INDUSTRY  
MANUFACTURING  
4.0



Politecnico  
di Torino



# CIM4.0 ACADEMY 4<sup>a</sup> EDIZIONE



Torino  
27 gennaio 2023

## CIM4.0 ACADEMY - PARTECIPANTI



**70**

PARTECIPANTI



**12%**

DONNE



**40aa.**

ETÀ MEDIA (23-60ANNI)



**35%**

PROVENIENTI DA PMI



**40%**

PROVENIENTI DA GI



**25%**

RICOLLOCAMENTO

Project Manager  
Engineering department manager  
Operational&Planning Manager  
Process Development  
Industrial Controller

Senior SW Engineer  
Technical Specialist  
General Manager/CEO  
IoT integration Specialist  
Sales Director

Logistic Manager  
Quality Manager  
Business Development Manager  
Data Analyst

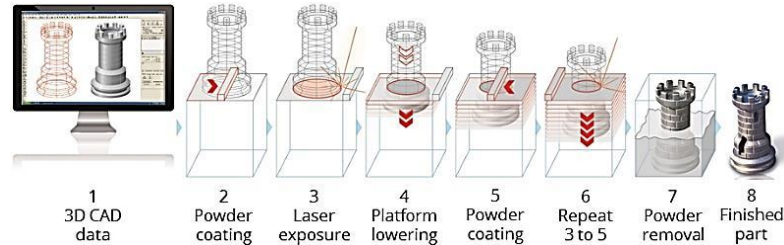
# SERVIZI ALLE IMPRESE

## esempi



# OVERVIEW ON AM INDUSTRY

## Analysis of the offer and demand side



*“AM is the process of joining materials to make objects from 3D model data, usually layer upon layer, as opposed to subtractive manufacturing methodologies.”*

## MARKET SIZE

Global AM market size in **2021** was valued at **USD 13.84 billion**, expected to expand at a compound annual growth rate (CAGR) of **20.8%**

## OFFER

**+ 200 players** competing to offer:

- Faster and easier AM systems
- Lower fixed setup costs
- Ever-widening list of materials

## DEMAND

Main customers from **automotive, aerospace, healthcare and consumer goods** industries

Medtronic



AIRBUS

L'ORÉAL



VOLKSWAGEN  
AKTIONÄRSGESELLSCHAFT

+ CIM  
4.0



# AM OPPORTUNITIES

## PRE-PRODUCTION

## PRODUCTION

## AFTER-SALES



### DESIGN

### ENGINEERING

### TOOLING

### PRODUCTION

### MARKETING

### SPARE PARTS

- Acceleration and simplification of product innovation
- Customization
- Increase of design complexity
- Topological optimization
- Parts integration

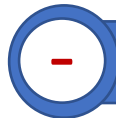
- Prototypes
- Fast pre-series
- Development flexibility

- Additive tools to improve performances

- Less scrap and fewer raw materials required
- Low volumes production
- Reduction of assembly work

- Low energy consumptions (green economy)

- Local production enabled
- Warehouse cost reduction



# AM LIMITATIONS

## PRE-PRODUCTION

## PRODUCTION

## AFTER-SALES



### DESIGN

### ENGINEERING

### TOOLING

### PRODUCTION

### MARKETING

### SPARE PARTS

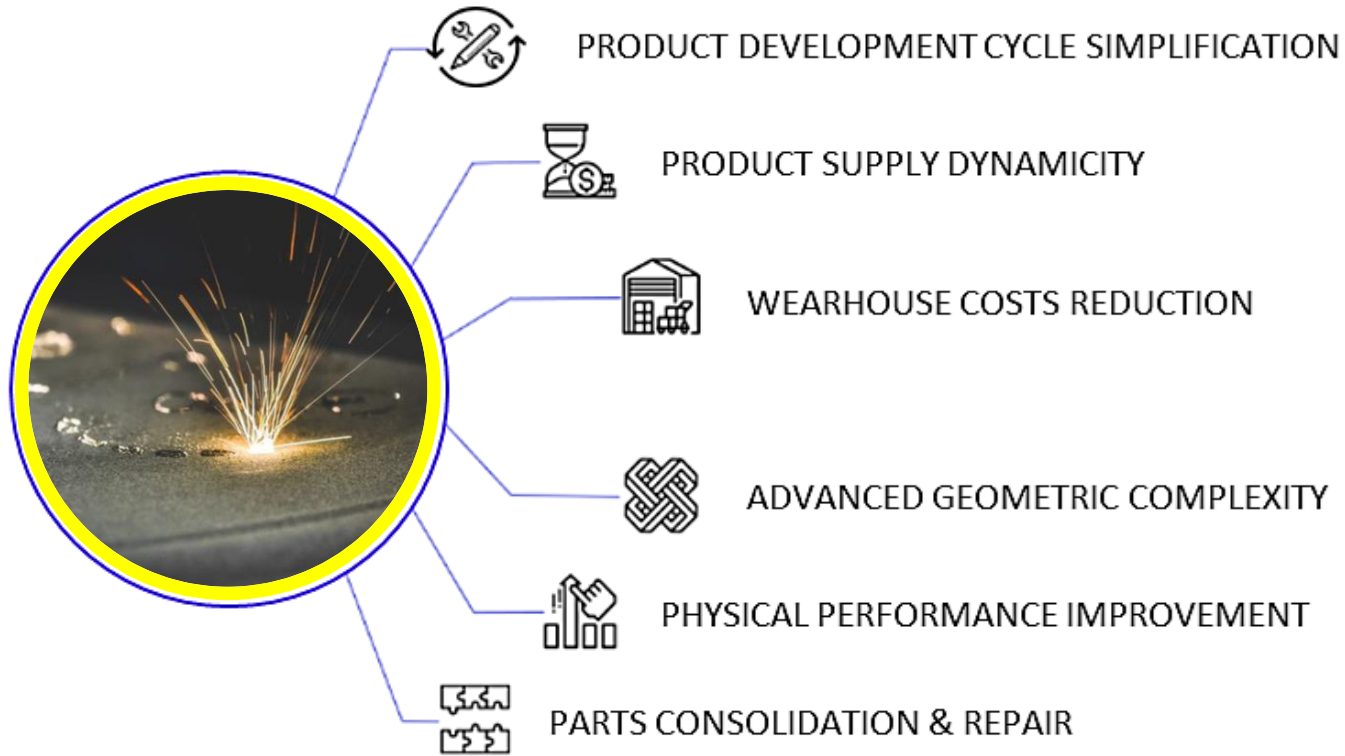
- Lacking design tools and guidelines to fully exploit possibilities of AM
- Training efforts required
- Limited “printable” materials

- Missing quality standards
- Size of build volume
- Support structures required

- Skilled labor and strong experience needed
- Low surface quality
- Low production throughput speed
- AM Business model vs conventional

- No economies of scale
- High raw material cost

# ADDITIVE MANUFACTURING BENEFITS



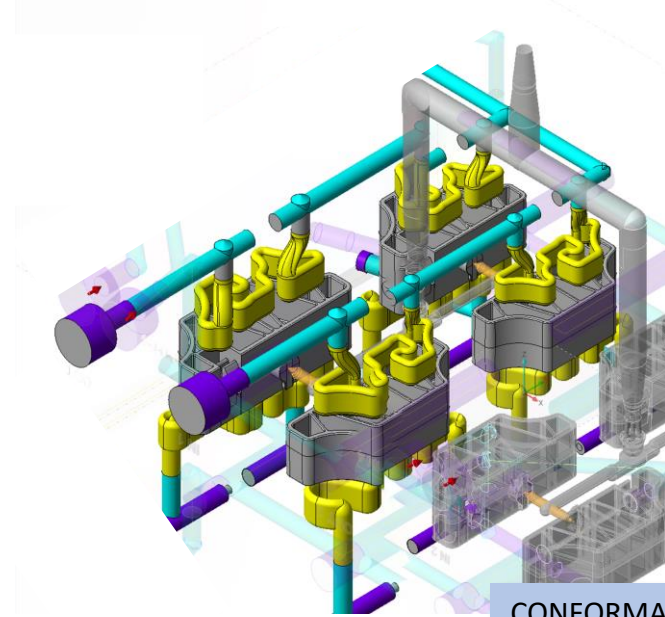
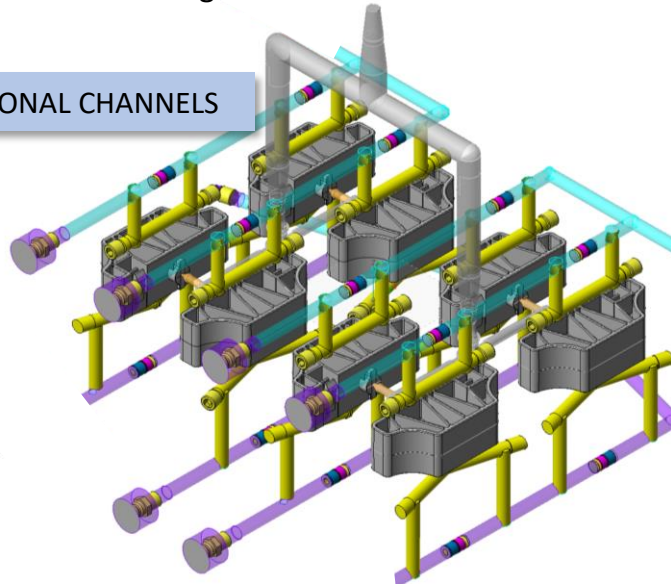
# EXAMPLE PROJECT: CONFORMAL CHANNELS



## \_ADDITIVE PRODUCTION OF INSERTS FOR TRADITIONAL PRODUCTION

In the field of plastic injection, we are working on the redesign of an insert using the Design for Additive Manufacturing (DfAM) and studying the possible yields and improvements compared to the mold produced with traditional technologies.

TRADITIONAL CHANNELS



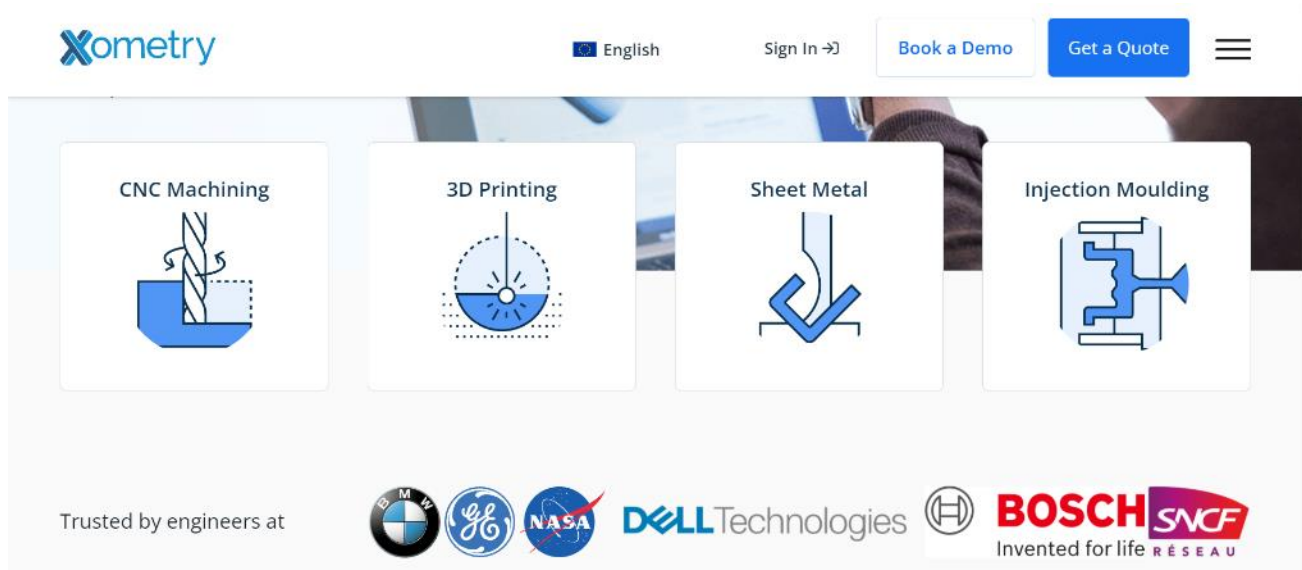
CONFORMAL CHANNELS

### Involved partner

- Politecnico di Torino – centro IAM
- Reply Protocube

# ADDITIVE MANUFACTURING PILOT LINE ACHIEVEMENT

The German company Xometry Europe (<https://xometry.eu>) has accredited CIM4.0 as a partner for the realization of pieces and samples made in AM: according to their indications, at CIM three samples with different contents and difficulties, the quality of the product was verified through an ad hoc check list, the pieces sent to their headquarters for certification and now, having obtained the positive opinion, we will be able to access their online platform and agree to perform some work for third parties, depending on the price offered, the technology and materials required.



# EXAMPLE PROJECT: TORINO FILM FESTIVAL AWARD



## CHALLENGE:

CREATION OF UNIQUE AND PUCLIARI OBJECTS

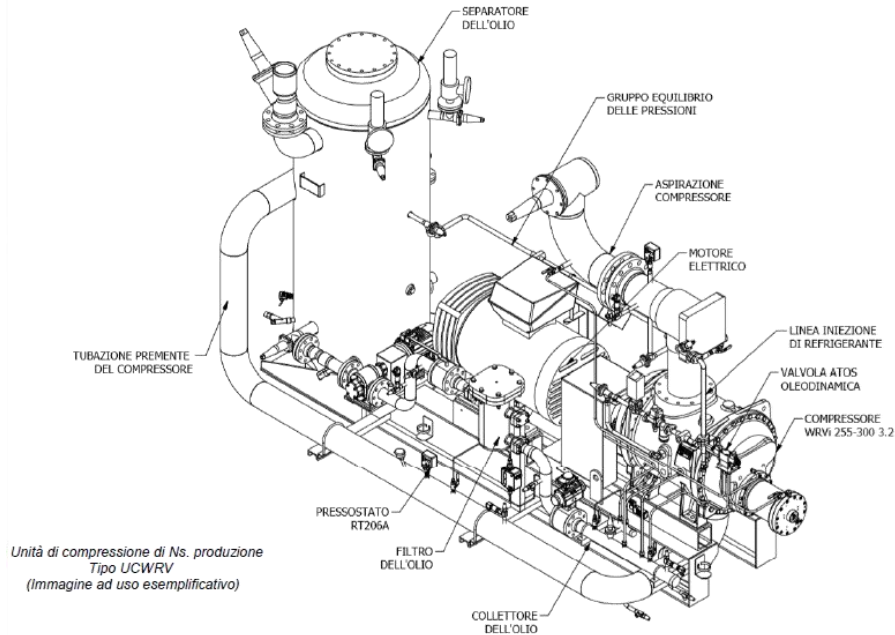


From the collaboration with CIM4.0 and the Politecnico di Torino, the new Torino Film Festival award was born. The award is a tribute to the city of Turin and its symbolic building, the Mole Antonelliana. Through PBF technology, a scale version of the star placed on its top was recreated and a base was designed that recalls its structure.

# EXAMPLE PROJECT: SMART REFRIGERATORS



## \_SMALL MEDIUM ENTERPRISE CHALLENGING PRODUCT INNOVATION



- + Action 1 – Development of an experimental data collection and analysis solution towards for predictive maintenance
- + Action 2 – Personalized training on maintenance management and condition monitoring

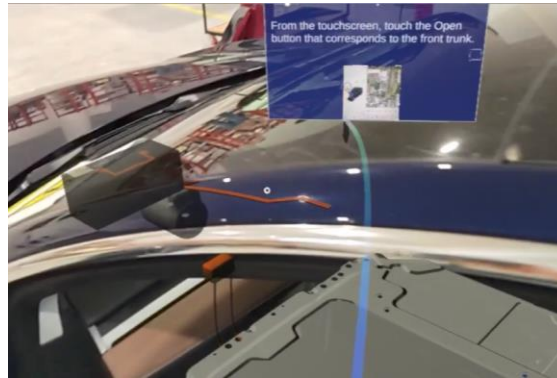
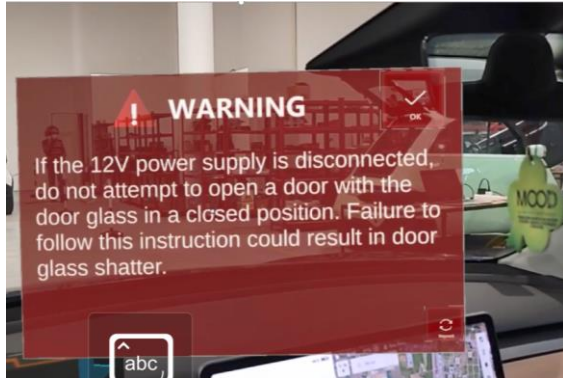


# EXAMPLE PROJECT: SMART MAINTENANCE



## CHALLENGE:

AUGMENTED REALITY SYSTEMS DEVELOPMENT (AUGMENTED OPERATOR)



Using AI to train algorithm that recognizes objects in the scene



**Flexible and easily re-trainable system for maintenance, assembly, training applications with augmented reality**

Procedura Tesla Model 3 - AR

+ CIM 4.0

# EXAMPLE PROJECT: COLLABORATION WITH A LE ON AI



## \_CONSIDERING REAL PLANT ISSUE TOWARDS A LARGE-SCALE ADOPTION

- + AI driven PPE wearing application
- + User interfaces
- + KPI assessment



User



Low cost camera



Artificial Intelligence detection system



Data analytics and backend integration



Operator alerting and supervisor monitor



# ROVER SENZA PILOTA PER L'ISPEZIONE DI AMBIENTI CRITICI



webuild 

CSC  webuild group

+ CIM  
4.0

 MERLO

 REPLY  
CONCEPT

 iren

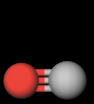
# Obiettivi

Sviluppo un **sistema a guida remota innovativo**, finalizzato alla sostituzione dell'uomo **nell'esplorazione** di tratti **di cunicoli** o gallerie di cui non sono noti i **rischi per la salute dei lavoratori**

**Raccolta dei parametri ambientali** (temperatura, umidità, gas) per individuare le aree in cui gli operatori possono intervenire in sicurezza

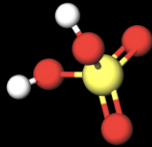


## Gas da monitorare:



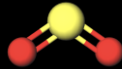
Monossido di carbonio

CO



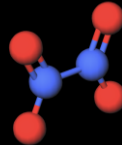
Acido solfidrico

H<sub>2</sub>S



Anidride solforosa

SO<sub>2</sub>



Biossido di azoto

NO<sub>2</sub>



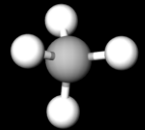
Ossigeno

O<sub>2</sub>



Radon

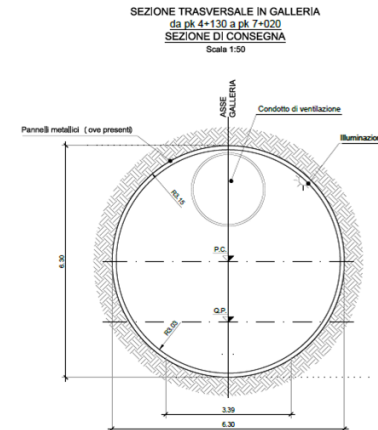
Rn



Gas infiammabili

CH<sub>4</sub>

# Definizione requisiti



## Caratteristiche Del Sito

Il cunicolo ha **diametro di circa 6m**

Il **fondo** del cunicolo è **irregolare**

Sono presenti **centine metalliche** per circa il 70% dello sviluppo longitudinale aventi altezza di **15-20cm** dal fondo galleria e spaziatura longitudinale variabile

La **temperatura** all'interno del cunicolo è stimata in circa **40 gradi** con **elevato tasso di umidità (95%)**.

Vi sono copiose **venute d'acqua** che ruscellano sul fondo dello scavo per un'altezza almeno pari a quella delle centine

Il tratto da esplorare inizia a circa 4km dall'ingresso.  
La **tratta** da esplorare è di **circa 3000m complessivi**, da suddividere in sotto-tratte di massimo 500m ciascuna

## Requisiti Del Prototipo

Larghezza max 1.600mm

Ruote con pneumatici runflat, tassellatura specifica  
Hmin >25cm  
D ruote >60cm  
Passo circa 2m  
Trazione integrale

Batterie al Pb (no Li per maggior rischio incendio)

Protezione IP di centraline e cablaggi  
Preferibile batteria basso voltaggio (48V)

Range comunicazione: 1.000m  
Capacità batterie >20kWh

# Project Management

Challenge: 4 mesi da avvio a operatività



- Concept selection basata su hard points
- Selezione partner in base a competenze
- Approccio modulare alla progettazione
- Sviluppo in parallelo (*concurrent engineering*)
- Sviluppo in laboratori remoti (collaborazione 4.0)
- Pre-test in galleria per taratura sensori e comunicazione
- Testing su simulacro di galleria

MADE IN ITALY



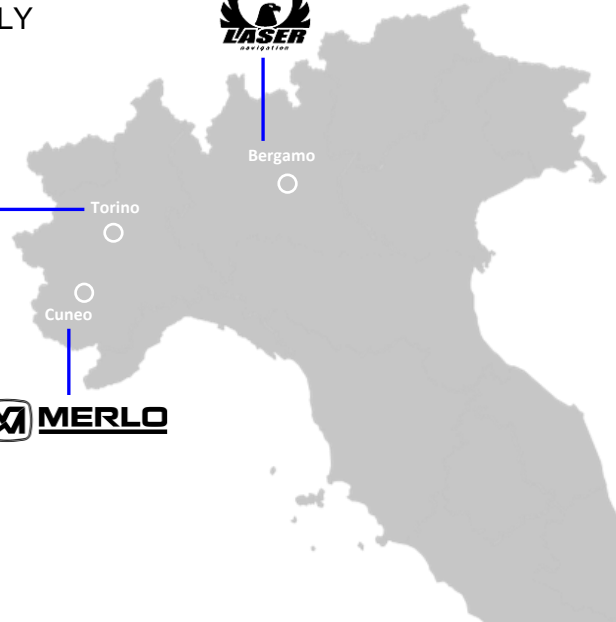
+ CIM4.0

iren

REPLY  
CONCEPT

ThalesAlenia  
Space  
a Thales / Leonardo company

MERLO



DEFINIZIONE REQUISITI  
E CONCEPT SELECTION

SVILUPPO COMPONENTI

ALLESTIMENTO - INTEGRAZIONE

TESTING - ESPLORAZIONE

2021

Novembre

Dicembre

Gennaio

Febbraio

Marzo

2022 + CIM  
4.0

# Concept selection

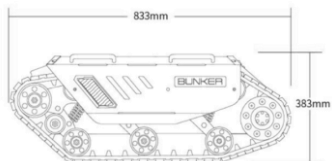
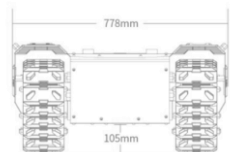
- Disponibile
- Non supera l'ostacolo
- Autonomia insufficiente

- Disponibile
- Non supera l'ostacolo
- Autonomia sufficiente

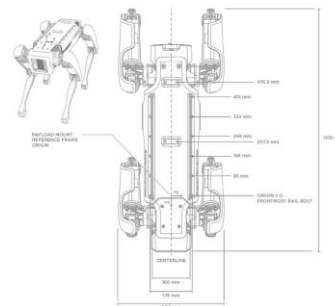
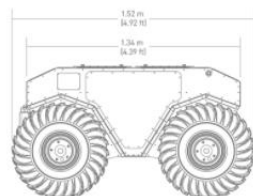
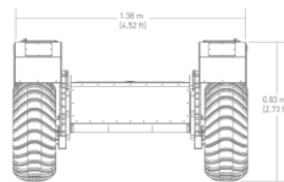
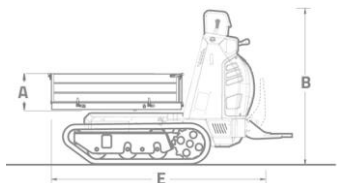
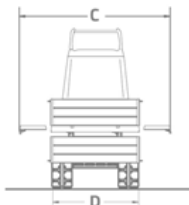
- Non disponibile
- Supera l'ostacolo
- Autonomia adeguata

- Disponibile
- Non supera l'ostacolo
- Autonomia insufficiente

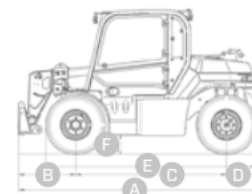
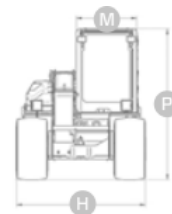
- Disponibile
- Supera l'ostacolo
- Autonomia adeguata



	mm
A	305
B	1336
C	1356
D	810
E	1950
F	260



DIMENSIONI EW25.5-60	
A (mm)	3320
B (mm)	785
C (mm)	2100
D (mm)	455
E (mm)	2940
F (mm)	230
H (mm)	1540
M (mm)	770
P (mm)	1975



**Bunker Pro**  
Agile X

①

**Cormidi 85**  
Cormidi

②

**Clearpath**  
Warthog

③

**Spot**  
Boston Dynamics

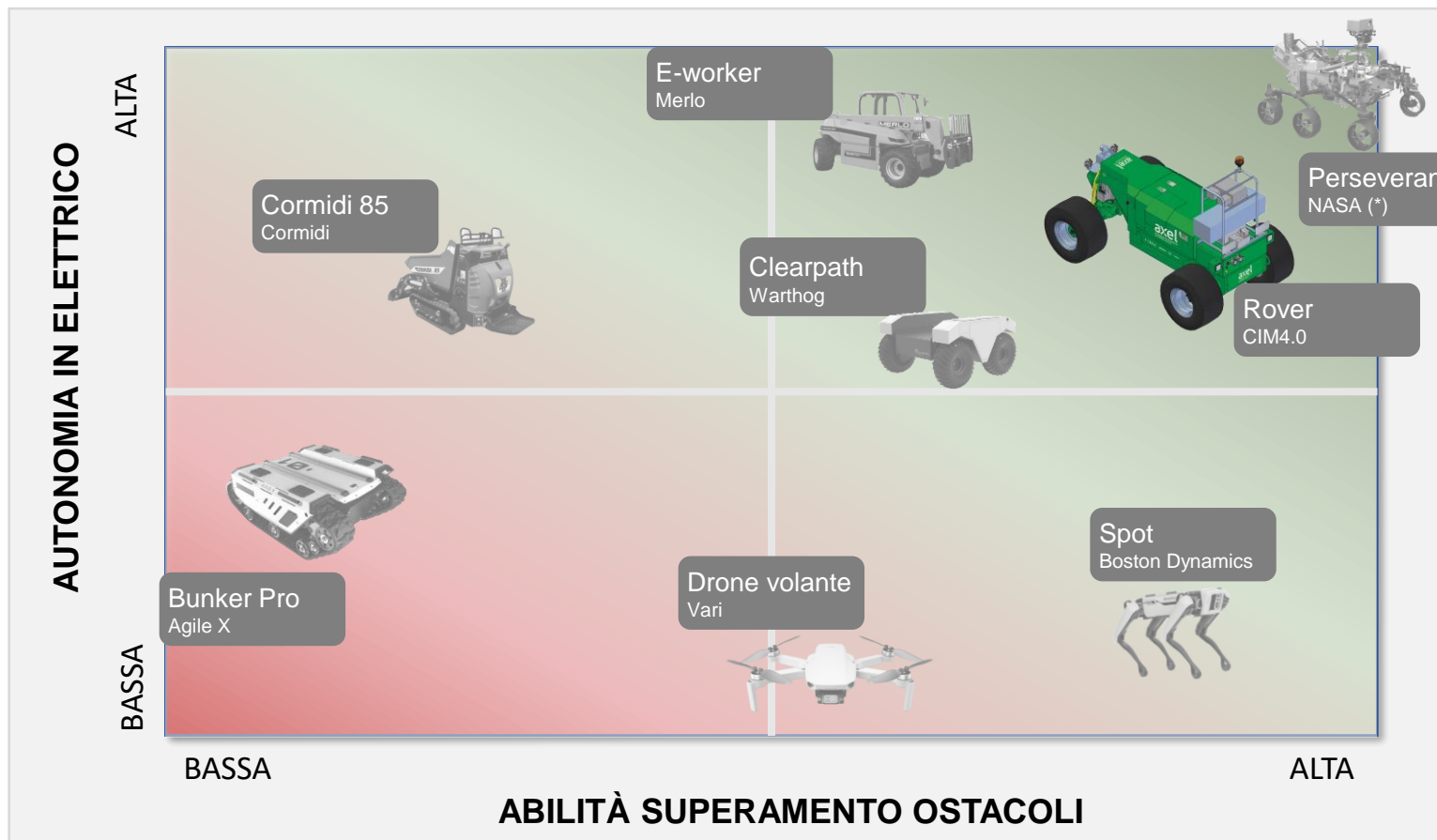
④

**E-worker**  
Merlo

⑤

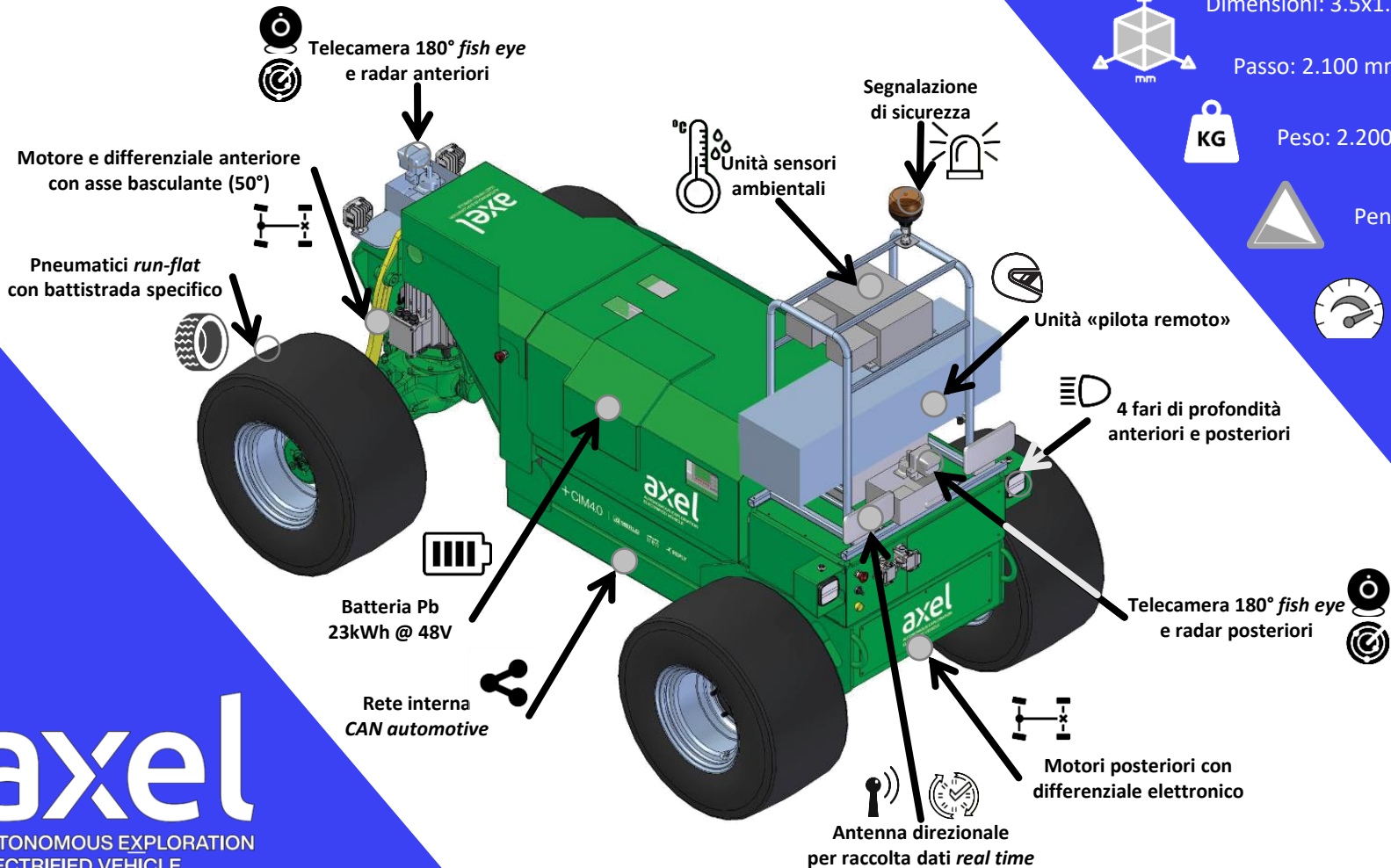


# Concept selection



(\*) Non disponibile





Dimensioni: 3.5x1.6x1.8 m

Passo: 2.100 mm



Peso: 2.200 kg



Pendenza: 60%



Vmax: 5km/h



Guado: 25 cm



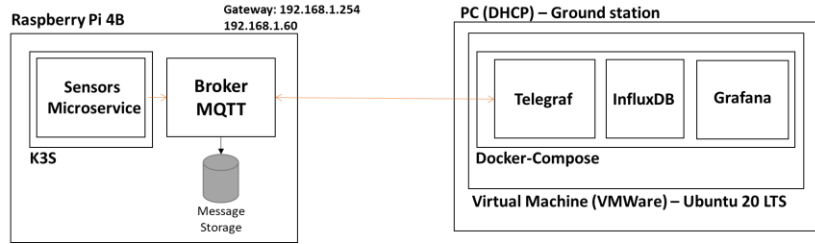
Protezione acqua  
IP55

+ CIM  
4.0

# axel

AUTONOMOUS EXPLORATION  
ELECTRIFIED VEHICLE

# Sviluppo ground station e piattaforma sensori



Architettura acquisizione dati



## VERIFICHE SU CONTROLLO E SENSORI

- Angolo max di sterzata, centratura sterzo
- Conformità messaggi su rete CAN
- Trasferimento dati verso ground station
- Lettura dati ambientali – taratura in galleria e camera climatica
- Funzionamento telecomando

## PROVE DI FAULT

- eliminazione alimentazione su controllo, perdita di connessione



## Il prototipo





# Testing su proving ground

Superamento ostacolo su simulacro centine ad altezza e passo variabili

- Lunghezza percorso: 12m
- Altezza: 14-20 cm
- Passo 80-100 cm
- Ripetizioni per sessione: >20 cicli

Accelerazione Zmax: <3g

Campo visivo delle telecamere

Pendenza max superabile: ~60%

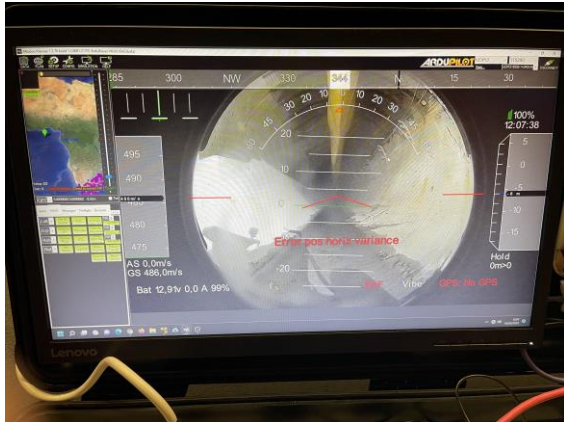
Mantenimento posizione:

- con motore elettrico
- con freno di stazionamento
- spunto in salita

Prove durata batteria: >6km su fondo sconnesso



# Esplorazione in galleria







[Axel, il rover al lavoro nel tunnel della Tav \(rainews.it\)](#)

webuild 

CSC  webuild group

+ CIM  
4.0

 MERLO

 REPLY  
CONCEPT

 iren

# EXAMPLE PROJECT: PROGETTO POC CORSETTO IOT K1

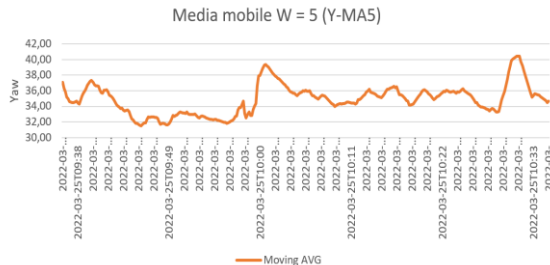
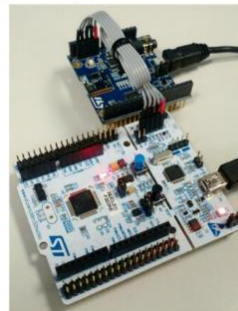


## CHALLENGE:

TO TRANSFORM AN EXISTING PRODUCT INTO SMART CONNECTED ONE



Cradle eXpansion SWD connection



# PROGETTO WASTE COLLECTION ANALYTICS



SEA, CIM4.0, AIZOON

## + Implementazione prototipo Predictive

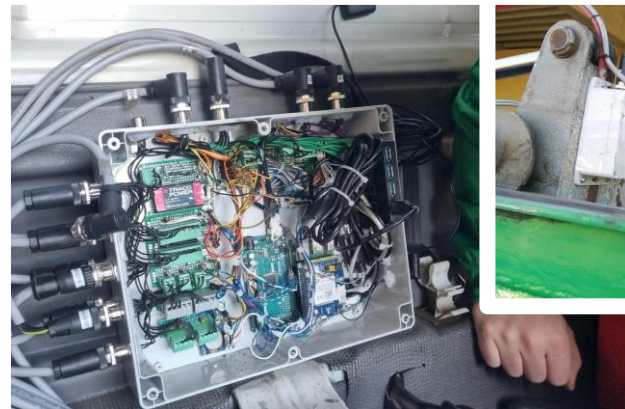
- + Definizione variabili, architettura e algoritmo di riferimento
- + Implementazione architettura HW
- + Implementazione architettura SW con interfaccia raccolta dati
- + Sviluppo algoritmo di machine learning
- + Analisi risultati algoritmo predizione comportamenti componenti

## + Scatola nera virtuale

- + Definizione variabili di riferimento e modello di valutazione
- + Sviluppo SW
- + Analisi risultati

## + Ottimizzazione percorsi

- + Definizione variabili di riferimento e modello di valutazione
- + Verifica database statistico
- + Sviluppo algoritmo artificial intelligence
- + Analisi risultati algoritmo ottimizzazione percorsi





# EXAMPLE PROJECT: EFFICIENCY THROUGH MACHINE LEARNING



## CHALLENGE:

PREDICT THE QUALITY AND MAINTENANCE OF MACHINERY

## PARTNER:

CIM40, SKF, ALTEN

Development of a system that, through **machine learning**, can predict the quality and maintenance of machinery, correlating all the production data available continuously with the result of the process. **Today in use in an SKF factory in Italy!**



STRUMENTI CONSOLIDATI DI RACCLTA DATI



DIAGNOTICA REMOTA

# FUNDED PROJECT (EU) ECOFACT



## Demonstration Cases



FOOD



AUTOMOTIVE



BEVERAGE



WHITE GOODS



**Enabling manufacturing industries to optimize the energy performance of their production systems in line with their relevant production constraints (time and resources)**



**Introducing a novel green marketing approach through the concept of energy and environmental signature of the manufactured products from a life-cycle**



This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreement no. 958373.

[www.ecofact-project.eu](http://www.ecofact-project.eu)

# EMOTOR-VTB

## Design for recycling



Evaluate recycled  
e-motor performance



Encourage e-motor usage  
with recycled parts



Redesign e-motor for  
sustainability

### Supply Chain

- Automotive manufacturers
- Magnet manufacturers
- Recycling and dismantling companies

# GreenSME EU PROJECT

**\_Driving manufacturing SME transformation towards green, digital and social sustainability**

- + SME capacity for advanced technologies adoption to become competitive and **climate neutral**
- + Support SMEs to develop a **strategic approach to sustainability** (SME sustainability Roadmap)
- + A knowledge sharing community that gathers manufacturing ecosystem stakeholders
- + GreenSME sustainability assessment tool and **Advanced Sustainability Action plan (ASAP)** definition methodology
- + SME Sustainable pathway and good practices white book

*To help set up the tool,  
here is the link to fill in  
the questionnaire*



## Project Information

**GreenSME**

Grant agreement ID: 101058613

**DOI**

10.3030/101058613

**Start date**

1 June 2022

**End date**

31 May 2025

**Funded under**

Digital, Industry and Space

**Total cost**

€ 4 897 921,25

**EU contribution**

€ 4 897 920

**Coordinated by**

FUNDACION TEKNIKER

 Spain



# CTE NEXT (CASA DELLE TECNOLOGIE EMERGENTI)

\_a widespread technology transfer center on emerging technologies leveraging to 5G

- + A generative environment for **start-ups** and **SMEs**
- + CTE NEXT **provides places** and **assets** for **applied research** and **testing** will create a multi-service technological infrastructure that is usable on-demand for **development and demonstration needs** of innovative solutions



## STRATEGIC SECTORS



Smart Road



Urban Air Mobility



Industry 4.0

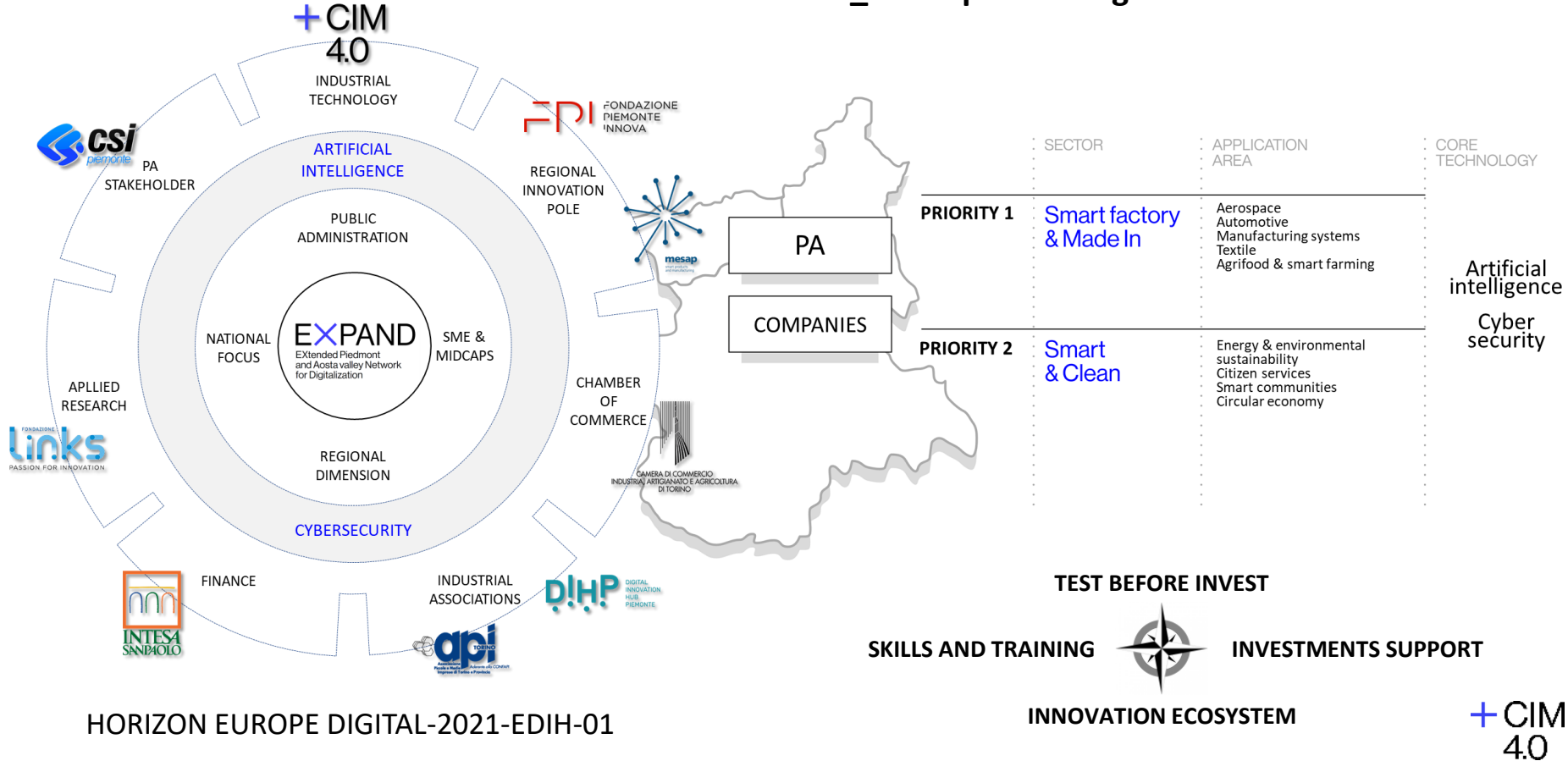


Innovative Urban Services

+ CIM 4.0

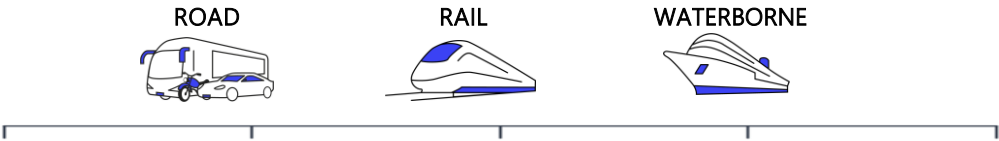
# EXPAND Extended Piedmont and Aosta valley Network for Digitalization

## \_European Digital Innovation Hub



# SUSTAINABLE MOBILITY FLAGSHIP PROJECT

\_Turin & Piedmont at the forefront of new urban mobility and decarbonisation



- 

**POWERTRAIN**  
INTELLIGENT AND EFFICIENT
- 

**CONNECTIVITY**  
AUTONOMUS DRIVING
- 

**SUPPLY CHAIN**  
CIRCULAR ECONOMY
- 

**SERVICES**  
FOR THE MOBILITY
- 

**MOBILITY**  
DESIGN



- > To create proof of concept of mobility, integrating technical / technological aspects
- > To demonstrate applicability for product supply chains
- > To consider the life cycle of products (reduce, repair, reuse, recycle)
- > To accelerate development and / or stimulate the interest of new businesses





+ COMPETENCE  
INDUSTRY  
MANUFACTURING  
4.0

Grazie per  
l'attenzione!

